

Reading free Succeeding with agile software development using scrum addison wesley signature .pdf

proven 100 practical guidance for making scrum and agile work in any organization this is the definitive realistic actionable guide to starting fast with scrum and agile and then succeeding over the long haul leading agile consultant and practitioner mike cohn presents detailed recommendations powerful tips and real world case studies drawn from his unparalleled experience helping hundreds of software organizations make scrum and agile work succeeding with agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing scrum cohn covers every facet of the transition getting started helping individuals transition to new roles structuring teams scaling up working with a distributed team and finally implementing effective metrics and continuous improvement throughout cohn presents things to try now sections based on his most successful advice complementary objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns coverage includes practical ways to get started immediately and get good fast overcoming individual resistance to the changes scrum requires staffing scrum projects and building effective teams establishing improvement communities of people who are passionate about driving change choosing which agile technical practices to use or experiment with leading self organizing teams making the most of scrum sprints planning and quality techniques scaling scrum to distributed multiteam projects using scrum on

projects with complex sequential processes or challenging compliance and governance requirements understanding scrum s impact on hr facilities and project management whether you ve completed a few sprints or multiple agile projects and whatever your role manager developer coach scrummaster product owner analyst team lead or project lead this book will help you succeed with your very next project then it will help you go much further it will help you transform your entire development organization the go to resource for large scale organizations to be agile rather than asking how can we do agile at scale in our big complex organization a different and deeper question is how can we have the same simple structure that scrum offers for the organization and be agile at scale rather than do agile this profound insight is at the heart of less large scale scrum in large scale scrum more with less craig larman and bas vodde have distilled over a decade of experience in large scale less adoptions towards a simpler organization that delivers more flexibility with less complexity more value with less waste and more purpose with less prescription targeted to anyone involved in large scale development large scale scrum more with less offers straight to the point guides for how to be agile at scale with less it will clearly guide you to adopt less structure a large development organization for customer value clarify the role of management and scrum master define what your product is and why be a great product owner work with multiple whole product focused feature teams in one sprint that produces a shippable product coordinate and integrate between teams work with multi site teams a practical guide to the most popular agile process the single source comprehensive guide to scrum for all team members managers and executives if you want to use scrum to develop innovative products and services that delight your customers essential scrum is the complete single source reference you ve been searching for leading scrum coach and trainer kenny rubin illuminates the values principles and practices of scrum and

describes flexible proven approaches that can help you implement it far more effectively whether you are new to scrum or years into your use this book will introduce clarify and deepen your scrum knowledge at the team product and portfolio levels drawing from rubin s experience helping hundreds of organizations succeed with scrum this book provides easy to digest descriptions enhanced by more than two hundred illustrations based on an entirely new visual icon language for describing scrum s roles artifacts and activities essential scrum will provide every team member manager and executive with a common understanding of scrum a shared vocabulary they can use in applying it and practical knowledge for deriving maximum value from it

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the first guide to scrum based agile product management in agile product management with scrum leading scrum consultant roman pichler uses real world examples to demonstrate how product owners can create successful

products with scrum he describes a broad range of agile product management practices including making agile product discovery work taking advantage of emergent requirements creating the minimal marketable product leveraging early customer feedback and working closely with the development team benefitting from pichler s extensive experience you ll learn how scrum product ownership differs from traditional product management and how to avoid and overcome the common challenges that scrum product owners face coverage includes understanding the product owner s role what product owners do how they do it and the surprising implications envisioning the product creating a compelling product vision to galvanize and guide the team and stakeholders grooming the product backlog managing the product backlog effectively even for the most complex products planning the release bringing clarity to scheduling budgeting and functionality decisions collaborating in sprint meetings understanding the product owner s role in sprint meetings including the dos and don ts transitioning into product ownership succeeding as a product owner and establishing the role in the enterprise this book is an indispensable resource for anyone who works as a product owner or expects to do so as well as executives and coaches interested in establishing agile product management this is today s definitive guide to making scrum work at all levels of the enterprise both in software development and in any other knowledge intensive business process legendary agile pioneer mike beedle draws on his experience helping thousands of teams and individuals succeed with scrum in projects of all types from single team assignments to those cutting across complex processes or the entire organization beedle begins with a uniquely clear and practical explanation of scrum its roles benefits interactions and how it reflects modern insights into complexity science you ll master these crucial essentials with the help of clear organizational and process diagrams as well as exceptionally relevant case studies in

software development and beyond building on this understanding beedle introduces proven enterprise level scrum processes for introducing growing and managing operations including scrum s role in the project management office pmo and in support of executive activities he concludes with detailed case studies from multiple domains where enterprise scrum has delivered superior results throughout beedle helps you understand the paradigm shift required to succeed with scrum in any knowledge intensive business process and how to gain scrum s proven benefits of productivity transparency and performance the role of the product owner is more crucial than ever but it s about much more than mechanics it s about taking accountability and refocusing on value as the primary objective of all you do in the professional product owner two leading experts in successful scrum product ownership show exactly how to do this you ll learn how to identify where value can be found measure it and maximise it throughout your entire product lifecycle drawing on their combined 40 years of experience in using agile and scrum in product management don mcgreal and ralph jocham guide you through all facets of envisioning emerging and maturing a product using the scrum framework mcgreal and jocham discuss strategy showing how to connect vision value and validation in roi focused agile product management they lay out scrum best practices for managing complexity and continuously delivering value and they define the concrete practices and tools you can use to manage product backlogs and release plans all with the goal of making you a more successful product owner throughout the authors share revealing personal experiences that illuminate obstacles to success and show how they can be overcome define success from the outside in using external customer driven measurements to guide development and maximise value fill the product management vacuum by bringing empowerment and entrepreneurship to the product owner s role align everyone behind a shared model of how to create deliver and capture value use evidence based

management ebmgt to invest in the right places make smarter decisions and reduce risk effectively apply scrum s product owner role artefacts and events populate and manage product backlogs and use just in time specifications plan and manage releases improve transparency and reduce technical debt scale your product not your scrum use scrum to inject autonomy mastery and purpose into your product team s work this is the ebook of the printed book and may not include any media website access codes or print supplements that may come packaged with the bound book the fast focused practical guide to excellence with scrum the great scrummaster scrummasterway is your complete guide to becoming an exceptionally effective scrummaster and using scrum to dramatically improve team and organizational performance easy to digest and highly visual you can read it in a weekend and use it for an entire career drawing on 15 years of pioneering experience implementing agile and scrum and helping others do so zuzana Šochová guides you step by step through all key facets of success as a scrummaster in any context Šochová reviews the scrummaster s responsibilities introduces her powerful state of mind model and scrummasterway approach and teaches crucial metaskills that every scrummaster needs learn how to build more effective teams manage change in agile environments and take fulladvantage of the immensely powerful scrummaster toolbox throughout Šochová illuminates each concept with practical proven examples that show how to move from idea to successful execution understand the scrummaster s key role in creating high performance self organizing teams master all components of the scrummaster state of mind teaching mentoring removing impediments facilitation and coaching operate effectively as a scrummaster at all levels team relationships and the entire system sharpen key scrummaster cognitive strategies and core competencies build great teams and improve teams that are currently dysfunctional drive deeper change in a safer environment with better support for those

affected make the most of shu ha ri system rule root cause analysis impact mapping and other scrummaster tools whether you re a long time certified scrummaster csm or participating in your first scrum project this guide will help you leverage world class insight in all you do and get the outstanding results you re looking for register your product at informit com register for convenient access to downloads updates and corrections as they become available hard things 2008 by ken Schwab and Scott Brandy

the provocative and practical guide to coaching agile teams as an agile coach you can help project teams become outstanding at agile creating products that make them proud and helping organizations reap the powerful benefits of teams that deliver both innovation and excellence more and more frequently scrummasters and project managers are being asked to coach agile teams but it s a challenging role it requires new skills as well as a subtle understanding of when to step in and when to step back migrating from command and control to agile coaching requires a whole new mind set in coaching agile teams lyssa adkins gives agile coaches the insights they need to adopt this new mind set and to guide teams to extraordinary performance in a re energized work environment you ll gain a deep view into the role of the agile coach discover what works and what doesn t and learn how to adapt powerful skills from many allied disciplines including the fields of professional coaching and mentoring coverage includes understanding what it takes to be a great agile

coach mastering all of the agile coach s roles teacher mentor problem solver conflict navigator and performance coach creating an environment where self organized high performance teams can emerge coaching teams past cooperation and into full collaboration evolving your leadership style as your team grows and changes staying actively engaged without dominating your team and stunting its growth recognizing failure recovery and success modes in your coaching getting the most out of your own personal agile coaching journey whether you re an agile coach leader trainer mentor facilitator scrummaster project manager product owner or team member this book will help you become skilled at helping others become truly great what could possibly be more rewarding thousands of it professionals are being asked to make scrum succeed in their organizations including many who weren t involved in the decision to adopt it if you re one of them the scrum field guide will give you skills and confidence to adopt scrum more rapidly more successfully and with far less pain and fear long time scrum practitioner mitch lacey identifies major challenges associated with early stage scrum adoption as well as deeper issues that emerge after companies have adopted scrum and describes how other organizations have overcome them you ll learn how to gain quick wins that build support and then use the flexibility of scrum to maximize value creation across the entire process in 30 brief engaging chapters lacey guides you through everything from defining roles to setting priorities to determining team velocity choosing a sprint length and conducting customer reviews along the way he explains why scrum can seem counterintuitive offers a solid grounding in the core agile concepts that make it work and shows where it can and shouldn t be modified coverage includes getting teams on board and bringing new team members aboard after you ve started creating a definition of done for the team and organization implementing the strong technical practices that are indispensable for agile success balancing predictability and adaptability in release

planning keeping defects in check running productive daily standup meetings keeping people engaged with pair programming managing culture clashes on scrum teams performing emergency procedures to get sprints back on track establishing a pace your team can truly sustain accurately costing projects and measuring the value they deliver documenting scrum projects effectively prioritizing and estimating large backlogs integrating outsourced and offshored components packed with real world examples from lacey s own experience this book is invaluable to everyone transitioning to agile developers architects testers managers and project owners alike practical step by step scrum techniques for improving processes actions and outcomes the widespread adoption and success of scrum can be attributed in large part to its perceived intuitiveness and simplicity but when new scrum practitioners attempt to apply scrum theory and high level approaches in actual projects they often find it surprisingly difficult in scrum shortcuts without cutting corners scrum expert ilan goldstein helps you translate the scrum framework into reality to meet the scrum challenges your formal training never warned you about drawing on his extensive agile experience in a wide range of projects and environments goldstein presents thirty proven flexible shortcuts for optimizing scrum processes actions and outcomes each shortcut walks you through applying a scrum approach to achieve a tangible output these easy to digest actionable patterns address a broad range of topics including getting started quality and metrics team members and roles managing stakeholders estimation continuous improvement and much more whatever your role scrum shortcuts without cutting corners will help you take your scrum skills to the next level and achieve better results in any project you participate in larman and vodde share the key thinking and organizational tools needed to plant the seeds of product development success in a fertile lean and agile enterprise improve your understanding of scrum through the proven experience and collected wisdom of experts

around the world based on real life experiences the 97 essays in this unique book provide a wealth of knowledge and expertise from established practitioners who have dealt with specific problems and challenges with scrum you ll find out more about the rules and roles of this framework as well as tactics strategies specific patterns to use with scrum and stories from the trenches you ll also gain insights on how to apply tune and tweak scrum for your work this guide is an ideal resource for people new to scrum and those who want to assess and improve their understanding of this framework scrum is simple just use it as is ken schwaber the standing meeting bob warfield specialization is for insects james o coplien scrum events are rituals to ensure good harvest jasper lamers servant leadership starts from within bob galen agile is more than sprinting james w grenning the scrum framework comprises eleven rules based on empirical process control these rules can easily be described and understood but they can be extremely challenging for teams to implement the professional scrum team helps real world teams bring scrum rules to life in their everyday work leading scrum org consultants and trainers peter g tz and uwe m schirmer bring together proven practices based on their real life experience working in and with real scrum teams they show how scrum teams can optimize their performance as teams and how each participant can work more successfully as a scrum team member the authors introduce a team as it starts out with scrum and follows that team as it gains experience and functions with increasing effectiveness first you ll watch the team discover that its legacy approach to developing complex software doesn t work seek a better way and discover scrum next you ll watch the team take its first steps with scrum and gain hard won practical experience in part ii you ll watch as it finds better ways to discuss and describe requirements to optimize stakeholder collaboration so developers can create the right product then in part iii you ll turn to development team practices and agile tools discovering ways to continually improve

quality and deliver functionality in ever shorter cycles
 offers a requirements process that saves time eliminates rework and leads directly to better software a great way to build software that meets users needs is to begin with user stories simple clear brief descriptions of functionality that will be valuable to real users the author provides you with a front to back blueprint for writing these user stories and weaving them into your development lifecycle you ll learn what makes a great user story and what makes a bad one you ll discover practical ways to gather user stories even when you can t speak with your users then once you ve compiled your user stories the author shows how to organize them prioritize them and use them for planning management and testing back cover building great software requires outstanding teamwork across multiple disciplines all teams and participants need to align behind clear goals that deliver real value outcomes not just lots of features output sprint goals are the most powerful tool scrum agile teams have to pursue high value outcomes but many scrum teams avoid them misuse them or struggle to apply them succeeding with sprint goals covers everything you need to define create and execute on sprint goals that deliver outstanding value to customers and the business leading scrum practitioner maarten dalmijn bridges the gap between theory and practice offering a fresh unique and cohesive perspective on the scrum framework that will be valuable to every product owner product manager scrum master agile coach and technology executive you will learn why sprint goals are so important how to use them throughout the sprint and at review and retrospective how to overcome common obstacles to success and how to use them to build high performing teams as dalmijn presents critical scrum and product management fundamentals through the lens of the sprint goal he helps you move your entire organization from low value feature factories to high value outcomes for scrum teams and agile leaders who want to enable greater business agility this

book is a practical guide to overcoming challenges and maximising the benefits of scrum unlike books that are focused on basic understanding of the framework or are too heavy on theory mastering professional scrum is based on years of training coaching and working with scrum to deliver products across many industry sectors from start ups to multinationals all around the world the book begins with an overview of why business agility matters and why scrum works then the authors cover the situations that cause organisations to have to change the way they do things and the challenges of a rapidly evolving marketplace adopting an approach that is based on high quality and fast feedback helps to manage risk and provide the flexibility to adapt to changing requirements and situations the importance of professionalism in the industry is introduced many scrum implementations have drifted from the framework and or are going through the motions without the true spirit of professionalism and transformation this common pitfall will be examined using a case study to be referenced throughout the book the case study will be representative of where many existing scrum teams and organisations may find themselves a team has been doing scrum and has seen some benefits but there are still many challenges that arise from both within the team and from pressures in the organisation and the market

lean and agile development for large scale products key practices for sustainable competitive success increasingly large product development organizations are turning to lean thinking agile principles and practices and large scale scrum to sustainably and quickly deliver value and innovation drawing on their long experience leading and guiding lean and agile adoptions for large multisite and offshore product development internationally recognized consultant and best selling author craig larman and former leader of the agile transformation at nokia networks bas vodde share the key action tools needed for success coverage

includes frameworks for large scale scrum for multihundred person product groups testing and building quality in product management and the end of the contract game between business and r d envisioning a large release and planning for multiteam development low quality legacy code why it s created and how to stop it continuous integration in a large multisite context agile architecting multisite or offshore development contracts and outsourced development in a competitive environment that demands ever faster cycle times and greater innovation the practices inspired by lean thinking and agile principles are ever more relevant practices for scaling lean agile development will help people realize a lean enterprise and deliver on the significant benefits of agility in addition to the action tools in this text see the companion book scaling lean agile development thinking and organizational tools for large scale scrumfor complementary foundation tools agile estimating and planning is the definitive practical guide to estimating and planning agile projects in this book agile alliance cofounder mike cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done with real world examples and case studies concepts are clearly illustrated and readers are guided step by step toward how to answer the following questions what will we build how big will it be when must it be done how much can i really complete by then you will first learn what makes a good plan and then what makes it agile using the techniques in agile estimating and planning you can stay agile from start to finish saving time conserving resources and accomplishing more highlights include why conventional prescriptive planning fails and why agile planning works how to estimate feature size using story points and ideal days and when to use each how and when to re estimate how to prioritize features using both financial and nonfinancial approaches how to split large features into smaller more manageable ones how to plan iterations and predict your team s initial rate of progress how to schedule projects that have

unusually high uncertainty or schedule related risk how to estimate projects that will be worked on by multiple teams agile estimating and planning supports any agile semiagile or iterative process including scrum xp feature driven development crystal adaptive software development dsdm unified process and many more it will be an indispensable resource for every development manager team leader and team member the definitive guide to more effective and personally fulfilling game development with agile methods now revamped to reflect ten more years of experience and improvements game development is in crisis facing bloated budgets impossible schedules unmanageable complexity and death march overtime it s no wonder so many development studios are struggling to survive fortunately there is a solution agile and lean methods have revolutionized development in the game development industry in agile game development long time game developer and consultant clinton keith shows exactly how these methods have been successfully applied to the unique challenges of modern game development clint has spent more than 25 years developing games and training and coaching hundreds of game development teams drawing on this unparalleled expertise he shows how teams can use the practices of scrum and kanban customized to game development to deliver games more efficiently rapidly and cost effectively craft games that offer more entertainment value and make life more fulfilling for development teams at the same time contains several new chapters on live games leadership and coaching including an all new section on agile for large teams of up to 1000 developers updates to all chapters to reflect a decade of experience with more than 200 studios now covering kanban and other agile approaches alongside scrum understanding agile goals roles and practices in the context of game development discovering how agile benefits every specialty in game development from art to qa communicating and planning your game s vision features and progress game developers and leaders are recognizing the

modern challenges of gaming game development organizations need a far better way to work agile game development gives them that and brings the profitability creativity and fun back to game development a thorough introduction to the agile framework and methodologies that are used worldwide organizations of all shapes and sizes are embracing agile methodologies as a way to transform their products customer satisfaction and employee engagement many people with varying levels of work experience are interested in understanding the architecture and nuances of agile but it is difficult to know where to start numerous practitioner books are available but there has never been a single source for unbiased information about agile methodologies until now introduction to agile methods is the place to start for students and professionals who want to understand agile and become conversant with agile values principles framework and processes authors sondra ashmore and kristin runyan use academic research and their own experiences with numerous agile implementations to present a clear description of the essential concepts they address all key roles and the entire development life cycle including common roadblocks that must be overcome to be successful through the authors realistic use cases practical examples and thought provoking interviews with pioneering practitioners complex concepts are made relatable no matter what your role or level of experience this book provides a foundational understanding that can be used to start or enhance any agile effort coverage includes how agile compares with the waterfall method and when to use each why agile demands a cultural transformation and how that looks to each participant comparing various agile methodologies including scrum kanban extreme programming xp crystal feature driven development fdd lean and dsdm understanding the roles within agile and how they work together to create superior results agile approaches to requirements gathering planning estimating tracking reporting testing quality and integration extending agile beyond it this is

the definitive guide for managers and students to agile and iterativedevelopment methods what they are how they work how to implement them andwhy they should

in many organizations management is the biggest obstacle to successful agile development unfortunately reliable guidance on agile management has been scarce indeed now leading agile manager jurgen appello fills that gap introducing a realistic approach to leading managing and growing your agile team or organization writing for current managers and developers moving into management appello shares insights that are grounded in modern complex systems theory reflecting the intense complexity of modern software development appello s management 3 0 model recognizes that today s organizations are living networked systems and that management is primarily about people and relationships management 3 0 doesn t offer mere checklists or prescriptions to follow slavishly rather it deepens your understanding of how organizations and agile teams work and gives you tools to solve your own problems drawing on his extensive experience as an agile manager the author identifies

the most important practices of agile management and helps you improve each of them coverage includes getting beyond management 1 0 control and management 2 0 fads understanding how complexity affects your organization keeping your people active creative innovative and motivated giving teams the care and authority they need to grow on their own defining boundaries so teams can succeed in alignment with business goals sowing the seeds for a culture of software craftsmanship crafting an organizational network that promotes success implementing continuous improvement that actually works thoroughly pragmatic and never trendy jurgen appelo s management 3 0 helps you bring greater agility to any software organization team or project agile retrospectives help you get to the root of your real problems so you can solve them quickly and effectively they re the cornerstone of a successful continuous improvement process and one of your best tools for triggering positive cultural change in improving agile retrospectives leading agile coach trainer marc loeffler combines practical guidance proven practices and innovative approaches for maximizing the value of retrospectives for your team and your entire organization you can apply his powerful techniques in any project agile or otherwise these techniques offer exceptional value wherever continuous improvement is needed from lessons learned workshops in traditional project management to enterprise wide change management loeffler s detailed results focused examples help you recognize and overcome common pitfalls adapt retrospectives to your unique needs and consistently achieve tangible results throughout he integrates breakthrough concepts such as using experimentation and learning from system thinking he presents small ideas that make a big difference because they re deeply grounded in real experience learn from failures and successes and make good things even better master facilitation techniques that help you achieve your goals and have fun doing it prepare your retrospective so it runs smoothly practice techniques for

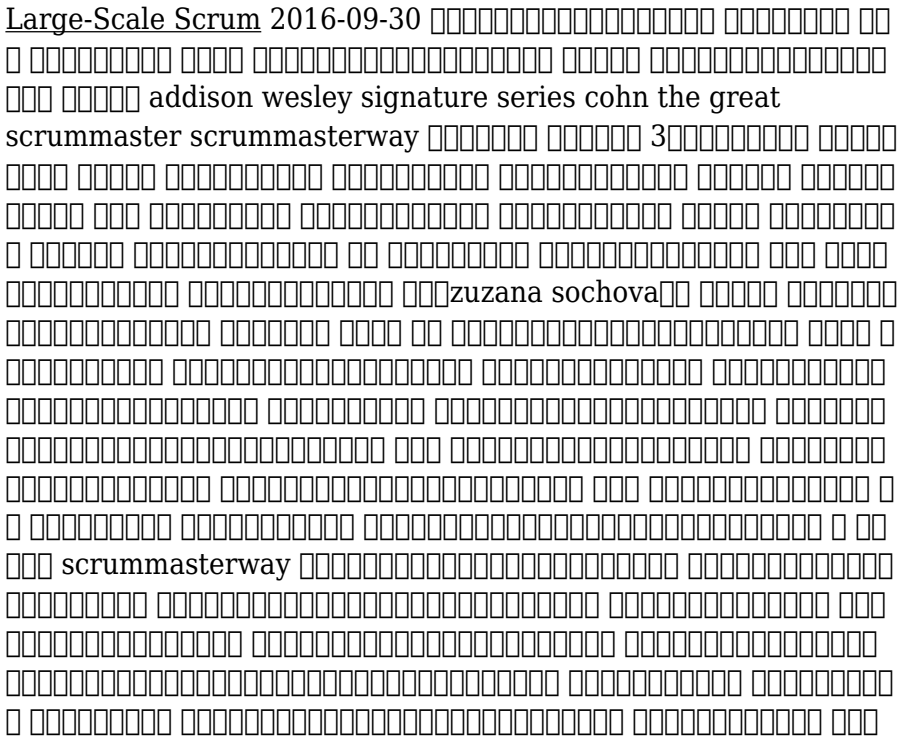
generating actionable insights keep your retrospectives fresh and interesting perform retrospectives that address the entire system not just your team focus on your better future with solution focused retrospectives learn how to avoid typical pitfalls when facilitating retrospectives lead retrospectives across multiple distributed teams use retrospectives to support large scale change

Succeeding with Agile 2009-10-20 proven 100 practical guidance for making scrum and agile work in any organization this is the definitive realistic actionable guide to starting fast with scrum and agile and then succeeding over the long haul leading agile consultant and practitioner mike cohn presents detailed recommendations powerful tips and real world case studies drawn from his unparalleled experience helping hundreds of software organizations make scrum and agile work succeeding with agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing scrum cohn covers every facet of the transition getting started helping individuals transition to new roles structuring teams scaling up working with a distributed team and finally implementing effective metrics and continuous improvement throughout cohn presents things to try now sections based on his most successful advice complementary objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns coverage includes practical ways to get started immediately and get good fast overcoming individual resistance to the changes scrum requires staffing scrum projects and building effective teams establishing improvement communities of people who are passionate about driving change choosing which agile technical practices to use or experiment with leading self organizing teams making the most of scrum sprints planning and quality techniques scaling scrum to distributed multiteam projects using scrum on projects with complex sequential processes or challenging compliance and governance requirements understanding scrum s impact on hr facilities and project management whether you ve completed a few sprints or multiple agile projects and whatever your role manager developer coach scrummaster product owner analyst team lead or project lead this book will help you succeed with your very next project then it will help you go much further it will help you transform your entire development organization

The Scrum Field Guide 2016 the go to resource for large scale organizations to be agile rather than asking how can we do agile at scale in our big complex organization a different and deeper question is how can we have the same simple structure that scrum offers for the organization and be agile at scale rather than do agile this profound insight is at the heart of less large scale scrum in large scale scrum more with less craig larman and bas vodde have distilled over a decade of experience in large scale less adoptions towards a simpler organization that delivers more flexibility with less complexity more value with less waste and more purpose with less prescription targeted to anyone involved in large scale development large scale scrum more with less offers straight to the point guides for how to be agile at scale with less it will clearly guide you to adopt less structure a large development organization for customer value clarify the role of management and scrum master define what your product is and why be a great product owner work with multiple whole product focused feature teams in one sprint that produces a shippable product coordinate and integrate between teams work with multi site teams

Agile Product Management with Scrum 2010 a practical guide to the most popular agile process the single source comprehensive guide to scrum for all team members managers and executives if you want to use scrum to develop innovative products and services that delight your customers essential scrum is the complete single source reference you ve been searching for leading scrum coach and trainer kenny rubin illuminates the values principles and practices of scrum and describes flexible proven approaches that can help you implement it far more effectively whether you are new to scrum or years into your use this book will introduce clarify and deepen your scrum knowledge at the team product and portfolio levels drawing from rubin s experience helping hundreds of organizations succeed with scrum this book provides easy to digest descriptions enhanced by more

than two hundred illustrations based on an entirely new visual icon language for describing scrum s roles artifacts and activities essential scrum will provide every team member manager and executive with a common understanding of scrum a shared vocabulary they can use in applying it and practical knowledge for deriving maximum value from it

Large-Scale Scrum 2016-09-30  Large-Scale Scrum is a practical guide to scaling Scrum for large organizations. It provides a clear framework for managing multiple teams and projects, ensuring that the benefits of Scrum are realized across the entire organization. The book covers topics such as team structure, communication, and the role of the Scrum Master in a large-scale environment. It is a must-read for anyone looking to implement Scrum in a large organization.

Essential Scrum 2012-07-20 the first guide to scrum based agile product management in agile product management with scrum leading scrum consultant roman pichler uses real world examples to demonstrate how product owners can create successful products with scrum he describes a broad range of agile product management practices including making agile product discovery work taking advantage of emergent requirements creating the minimal marketable product leveraging early customer feedback and working closely with the development team benefitting from

pichler's extensive experience you'll learn how scrum product ownership differs from traditional product management and how to avoid and overcome the common challenges that scrum product owners face coverage includes understanding the product owner's role what product owners do how they do it and the surprising implications envisioning the product creating a compelling product vision to galvanize and guide the team and stakeholders grooming the product backlog managing the product backlog effectively even for the most complex products planning the release bringing clarity to scheduling budgeting and functionality decisions collaborating in sprint meetings understanding the product owner's role in sprint meetings including the dos and don'ts transitioning into product ownership succeeding as a product owner and establishing the role in the enterprise this book is an indispensable resource for anyone who works as a product owner or expects to do so as well as executives and coaches interested in establishing agile product management

SCRUMMASTER THE BOOK —

2020-09-09 this is today's definitive guide to making scrum work at all levels of the enterprise both in software development and in any other knowledge intensive business process legendary agile pioneer mike beedle draws on his experience helping thousands of teams and individuals succeed with scrum in projects of all types from single team assignments to those cutting across complex processes or the entire organization beedle begins with a uniquely clear and practical explanation of scrum its roles benefits interactions and how it reflects modern insights into complexity science you'll master these crucial essentials with the help of clear organizational and process diagrams as well as exceptionally relevant case studies in software development and beyond building on this understanding beedle introduces proven enterprise level scrum processes for introducing growing and managing operations including scrum's

role in the project management office pmo and in support of executive activities he concludes with detailed case studies from multiple domains where enterprise scrum has delivered superior results throughout beedle helps you understand the paradigm shift required to succeed with scrum in any knowledge intensive business process and how to gain scrum s proven benefits of productivity transparency and performance

Agile Game Development with Scrum 2010 the role of the product owner is more crucial than ever but it s about much more than mechanics it s about taking accountability and refocusing on value as the primary objective of all you do in the professional product owner two leading experts in successful scrum product ownership show exactly how to do this you ll learn how to identify where value can be found measure it and maximise it throughout your entire product lifecycle drawing on their combined 40 years of experience in using agile and scrum in product management don mcgreal and ralph jocham guide you through all facets of envisioning emerging and maturing a product using the scrum framework mcgreal and jocham discuss strategy showing how to connect vision value and validation in roi focused agile product management they lay out scrum best practices for managing complexity and continuously delivering value and they define the concrete practices and tools you can use to manage product backlogs and release plans all with the goal of making you a more successful product owner throughout the authors share revealing personal experiences that illuminate obstacles to success and show how they can be overcome define success from the outside in using external customer driven measurements to guide development and maximise value fill the product management vacuum by bringing empowerment and entrepreneurship to the product owner s role align everyone behind a shared model of how to create deliver and capture value use evidence based management ebmgt to invest in the right places make smarter decisions and reduce risk effectively apply scrum s product owner

role artefacts and events populate and manage product backlogs
and use just in time specifications plan and manage releases
improve transparency and reduce technical debt scale your
product not your scrum use scrum to inject autonomy mastery
and purpose into your product team s work

Agile Product Management with Scrum 2010-03-11 this is the
ebook of the printed book and may not include any media website
access codes or print supplements that may come packaged with
the bound book the fast focused practical guide to excellence with
scrum the great scrummaster scrummasterway is your complete
guide to becoming an exceptionally effective scrummaster and
using scrum to dramatically improve team and organizational
performance easy to digest and highly visual you can read it in a
weekend and use it for an entire career drawing on 15 years of
pioneering experience implementing agile and scrum and helping
others do so zuzana Šochová guides you step by step through all
key facets of success as a scrummaster in any context Šochová
reviews the scrummaster s responsibilities introduces her
powerful state of mind model and scrummasterway approach and
teaches crucial metaskills that every scrummaster needs learn
how to build more effective teams manage change in agile
environments and take full advantage of the immensely powerful
scrummaster toolbox throughout Šochová illuminates each
concept with practical proven examples that show how to move
from idea to successful execution understand the scrummaster s
key role in creating high performance self organizing teams
master all components of the scrummaster state of mind teaching
mentoring removing impediments facilitation and coaching
operate effectively as a scrummaster at all levels team
relationships and the entire system sharpen key scrummaster
cognitive strategies and core competencies build great teams and
improve teams that are currently dysfunctional drive deeper
change in a safer environment with better support for those
affected make the most of shu ha ri system rule root cause

professional coaching and mentoring coverage includes understanding what it takes to be a great agile coach mastering all of the agile coach s roles teacher mentor problem solver conflict navigator and performance coach creating an environment where self organized high performance teams can emerge coaching teams past cooperation and into full collaboration evolving your leadership style as your team grows and changes staying actively engaged without dominating your team and stunting its growth recognizing failure recovery and success modes in your coaching getting the most out of your own personal agile coaching journey whether you re an agile coach leader trainer mentor facilitator scrummaster project manager product owner or team member this book will help you become skilled at helping others become truly great what could possibly be more rewarding

The Professional Product Owner 2018-06-04 thousands of it professionals are being asked to make scrum succeed in their organizations including many who weren t involved in the decision to adopt it if you re one of them the scrum field guide will give you skills and confidence to adopt scrum more rapidly more successfully and with far less pain and fear long time scrum practitioner mitch lacey identifies major challenges associated with early stage scrum adoption as well as deeper issues that emerge after companies have adopted scrum and describes how other organizations have overcome them you ll learn how to gain quick wins that build support and then use the flexibility of scrum to maximize value creation across the entire process in 30 brief engaging chapters lacey guides you through everything from defining roles to setting priorities to determining team velocity choosing a sprint length and conducting customer reviews along the way he explains why scrum can seem counterintuitive offers a solid grounding in the core agile concepts that make it work and shows where it can and shouldn t be modified coverage includes getting teams on board and bringing new team members aboard

after you've started creating a definition of done for the team and organization implementing the strong technical practices that are indispensable for agile success balancing predictability and adaptability in release planning keeping defects in check running productive daily standup meetings keeping people engaged with pair programming managing culture clashes on scrum teams performing emergency procedures to get sprints back on track establishing a pace your team can truly sustain accurately costing projects and measuring the value they deliver documenting scrum projects effectively prioritizing and estimating large backlogs integrating outsourced and offshored components packed with real world examples from lacey's own experience this book is invaluable to everyone transitioning to agile developers architects testers managers and project owners alike







The Great ScrumMaster 2016-12-28 practical step by step scrum techniques for improving processes actions and outcomes the widespread adoption and success of scrum can be attributed in large part to its perceived intuitiveness and simplicity but when new scrum practitioners attempt to apply scrum theory and high level approaches in actual projects they often find it surprisingly difficult in scrum shortcuts without cutting corners scrum expert ilan goldstein helps you translate the scrum framework into reality to meet the scrum challenges your formal training never warned you about drawing on his extensive agile experience in a wide range of projects and environments goldstein presents thirty proven flexible shortcuts for optimizing scrum processes actions and outcomes each shortcut walks you through applying a scrum approach to achieve a tangible output these easy to digest actionable patterns address a broad range of topics including getting started quality and metrics team members and roles managing stakeholders estimation continuous improvement and much more whatever your role scrum shortcuts without cutting corners will help you take your scrum skills to the next level and achieve better results in any project you participate in

Who You Are 2020-04-18 larman and vodde share the key thinking and organizational tools needed to plant the seeds of product development success in a fertile lean and agile enterprise

Coaching Agile Teams 2010-05-18 improve your understanding of scrum through the proven experience and collected wisdom of experts around the world based on real life experiences the 97 essays in this unique book provide a wealth of knowledge and expertise from established practitioners who have dealt with specific problems and challenges with scrum you ll find out more about the rules and roles of this framework as well as tactics strategies specific patterns to use with scrum and stories from the trenches you ll also gain insights on how to apply tune and tweak scrum for your work this guide is an ideal resource for people new to scrum and those who want to assess and improve their understanding of this framework scrum is simple just use it as is ken schwaber the standing meeting bob warfield specialization is for insects james o coplien scrum events are rituals to ensure good harvest jasper lamers servant leadership starts from within bob galen agile is more than sprinting james w grenning

Scrumban Revolution 2016 the scrum framework comprises eleven rules based on empirical process control these rules can easily be described and understood but they can be extremely challenging for teams to implement the professional scrum team helps real world teams bring scrum rules to life in their everyday work leading scrum org consultants and trainers peter g tz and uwe m schirmer bring together proven practices based on their real life experience working in and with real scrum teams they show how scrum teams can optimize their performance as teams and how each participant can work more successfully as a scrum team member the authors introduce a team as it starts out with scrum and follows that team as it gains experience and functions with increasing effectiveness first you ll watch the team discover

that its legacy approach to developing complex software doesn't work seek a better way and discover scrum next you'll watch the team take its first steps with scrum and gain hard-won practical experience in part ii you'll watch as it finds better ways to discuss and describe requirements to optimize stakeholder collaboration so developers can create the right product then in part iii you'll turn to development team practices and agile tools discovering ways to continually improve quality and deliver functionality in ever shorter cycles

The Scrum Field Guide 2012   
  

Scrum Shortcuts without Cutting Corners 2013-07-05 offers a requirements process that saves time eliminates rework and leads directly to better software a great way to build software that meets users needs is to begin with user stories simple clear brief descriptions of functionality that will be valuable to real users the author provides you with a front to back blueprint for writing these user stories and weaving them into your development lifecycle you'll learn what makes a great user story and what makes a bad one you'll discover practical ways to gather user stories even when you can't speak with your users then once you've compiled your user stories the author shows how to organize them prioritize them and use them for planning management and testing back cover

Scaling Lean & Agile Development 2009 building great software requires outstanding teamwork across multiple disciplines all teams and participants need to align behind clear goals that deliver real value outcomes not just lots of features output sprint goals are the most powerful tool scrum agile teams have to pursue high value outcomes but many scrum teams avoid them misuse them or struggle to apply them succeeding with sprint goals covers everything you need to define create and execute on sprint goals that deliver outstanding value to customers and the business leading scrum practitioner maarten dalmijn bridges the

gap between theory and practice offering a fresh unique and cohesive perspective on the scrum framework that will be valuable to every product owner product manager scrum master agile coach and technology executive you will learn why sprint goals are so important how to use them throughout the sprint and at review and retrospective how to overcome common obstacles to success and how to use them to build high performing teams as dalmijn presents critical scrum and product management fundamentals through the lens of the sprint goal he helps you move your entire organization from low value feature factories to high value outcomes

97 Things Every Scrum Practitioner Should Know 2020-04-27 for scrum teams and agile leaders who want to enable greater business agility this book is a practical guide to overcoming challenges and maximising the benefits of scrum unlike books that are focused on basic understanding of the framework or are too heavy on theory mastering professional scrum is based on years of training coaching and working with scrum to deliver products across many industry sectors from start ups to multinationals all around the world the book begins with an overview of why business agility matters and why scrum works then the authors cover the situations that cause organisations to have to change the way they do things and the challenges of a rapidly evolving marketplace adopting an approach that is based on high quality and fast feedback helps to manage risk and provide the flexibility to adapt to changing requirements and situations the importance of professionalism in the industry is introduced many scrum implementations have drifted from the framework and or are going through the motions without the true spirit of professionalism and transformation this common pitfall will be examined using a case study to be referenced throughout the book the case study will be representative of where many existing scrum teams and organisations may find themselves a team has been doing scrum and has seen some benefits but there

and shows you exactly how to get the job done with real world examples and case studies concepts are clearly illustrated and readers are guided step by step toward how to answer the following questions what will we build how big will it be when must it be done how much can i really complete by then you will first learn what makes a good plan and then what makes it agile using the techniques in agile estimating and planning you can stay agile from start to finish saving time conserving resources and accomplishing more highlights include why conventional prescriptive planning fails and why agile planning works how to estimate feature size using story points and ideal days and when to use each how and when to re estimate how to prioritize features using both financial and nonfinancial approaches how to split large features into smaller more manageable ones how to plan iterations and predict your team s initial rate of progress how to schedule projects that have unusually high uncertainty or schedule related risk how to estimate projects that will be worked on by multiple teams agile estimating and planning supports any agile semiagile or iterative process including scrum xp feature driven development crystal adaptive software development dsdm unified process and many more it will be an indispensable resource for every development manager team leader and team member

□□□□□□□□□□□□□□ 2024-01-30 the definitive guide to more effective and personally fulfilling game development with agile methods now revamped to reflect ten more years of experience and improvements game development is in crisis facing bloated budgets impossible schedules unmanageable complexity and death march overtime it s no wonder so many development studios are struggling to survive fortunately there is a solution agile and lean methods have revolutionized development in the game development industry in agile game development long time game developer and consultant clinton keith shows exactly how these methods have been successfully applied to the unique

challenges of modern game development clint has spent more than 25 years developing games and training and coaching hundreds of game development teams drawing on this unparalleled expertise he shows how teams can use the practices of scrum and kanban customized to game development to deliver games more efficiently rapidly and cost effectively craft games that offer more entertainment value and make life more fulfilling for development teams at the same time contains several new chapters on live games leadership and coaching including an all new section on agile for large teams of up to 1000 developers updates to all chapters to reflect a decade of experience with more than 200 studios now covering kanban and other agile approaches alongside scrum understanding agile goals roles and practices in the context of game development discovering how agile benefits every specialty in game development from art to qa communicating and planning your game s vision features and progress game developers and leaders are recognizing the modern challenges of gaming game development organizations need a far better way to work agile game development gives them that and brings the profitability creativity and fun back to game development

User Stories Applied 2004 a thorough introduction to the agile framework and methodologies that are used worldwide organizations of all shapes and sizes are embracing agile methodologies as a way to transform their products customer satisfaction and employee engagement many people with varying levels of work experience are interested in understanding the architecture and nuances of agile but it is difficult to know where to start numerous practitioner books are available but there has never been a single source for unbiased information about agile methodologies until now introduction to agile methods is the place to start for students and professionals who want to understand agile and become conversant with agile values principles framework and processes authors sondra ashmore and

Mastering Professional Scrum 2019-09
This book is a practical guide to Scrum, the most popular agile framework. It covers the Scrum process, roles, and artifacts, and provides a step-by-step guide to implementing Scrum in your organization. The book is written by Jim Coplien, a leading expert on agile development. It is a must-read for anyone who wants to master Scrum and improve their team's productivity.

2021-12 in many organizations management is the biggest obstacle to successful agile development unfortunately reliable guidance on agile management has been scarce indeed now leading agile manager Jurgen Appelo fills that gap introducing a realistic approach to leading managing and growing your agile team or organization writing for current managers and developers moving into management Appelo shares insights that are grounded in modern complex systems theory reflecting the intense complexity of modern software development Appelo's management 3.0 model recognizes that today's organizations are living networked systems and that management is primarily about people and relationships management 3.0 doesn't offer mere checklists or prescriptions to follow slavishly rather it deepens your understanding of how organizations and agile teams work and gives you tools to solve your own problems drawing on his extensive experience as an agile manager the author identifies the most important practices of agile management and helps you improve each of them coverage includes getting beyond management 1.0 control and management 2.0 fads understanding how complexity affects your organization keeping your people active creative innovative and motivated giving teams the care and authority they need to grow on their own defining boundaries so teams can succeed in alignment with business goals sowing the seeds for a culture of software craftsmanship crafting an organizational network that promotes success implementing continuous improvement that actually works thoroughly pragmatic and never trendy Jurgen Appelo's management 3.0

helps you bring greater agility to any software organization team or project

Practices for Scaling Lean & Agile Development 2010-01-26 agile retrospectives help you get to the root of your real problems so you can solve them quickly and effectively they re the cornerstone of a successful continuous improvement process and one of your best tools for triggering positive cultural change in improving agile retrospectives leading agile coach trainer marc loeffler combines practical guidance proven practices and innovative approaches for maximizing the value of retrospectives for your team and your entire organization you can apply his powerful techniques in any project agile or otherwise these techniques offer exceptional value wherever continuous improvement is needed from lessons learned workshops in traditional project management to enterprise wide change management loeffler s detailed results focused examples help you recognize and overcome common pitfalls adapt retrospectives to your unique needs and consistently achieve tangible results throughout he integrates breakthrough concepts such as using experimentation and learning from system thinking he presents small ideas that make a big difference because they re deeply grounded in real experience learn from failures and successes and make good things even better master facilitation techniques that help you achieve your goals and have fun doing it prepare your retrospective so it runs smoothly practice techniques for generating actionable insights keep your retrospectives fresh and interesting perform retrospectives that address the entire system not just your team focus on your better future with solution focused retrospectives learn how to avoid typical pitfalls when facilitating retrospectives lead retrospectives across multiple distributed teams use retrospectives to support large scale change

Agile Estimating and Planning 2005-11-01

The Great ScrumMaster 2017

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